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# MS 102.01: Introduction to Military Science (Leadership)

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**MILITARY SCIENCE 102**  
**INTRODUCTION TO MILITARY SCIENCE (LEADERSHIP)**  
**FALL SEMESTER 2002**

1. **OBJECTIVE:** Provide students with a basic understanding of situational leadership as it applies to the military and how the basics concepts and practices apply to individuals and organizations.

2. **DESCRIPTION:** This is a 40-hour block of instruction worth three (3) academic credits. Class will utilize the lecture conference mode with emphasis on class participation, practical application and one writing assignment.

3. **CLASSROOM:** MS 102 meets 0810-0930 on Tuesday and Thursday in Schreiber Gym (SG) 303. Classes begin promptly at 10 minutes after the hour.

4. **TEXTS:** Textbooks are not required for this course. Handouts, VGTs, outlines, etc will be furnished by the department.

5. **REFERENCES:** FM 22-100: Army Leadership  
DA Pamphlet 600-65: Leadership Statements and Quotes  
DA Pamphlet 600-50: White Paper 1985 (Leadership "Makes the Difference")  
A Study of Organizational Leadership by Office of Military Leadership, USMA  
Taking Command by Office of Military Psychology and Leadership, USMA  
Links of Leadership: Thirty Centuries of Military Command by John Laffin  
Leaders by Richard M. Nixon  
Leaders and Battles: The Art of Military Leadership by LTC(Ret) W. J. Wood  
Center for Army Leadership Training Support Package (Leadership)

6. **GRADING:**

|                                 |     |
|---------------------------------|-----|
| Class Attendance/Participation: | 10% |
| Group Presentation:             | 5%  |
| Writing Requirement:            | 25% |
| Mid-Term Exam:                  | 30% |
| Final Exam:                     | 30% |

- a. Exams are multiple choice, true/false, fill-in-the-blank and short essay.
- b. Students will be required to complete an outside reading/writing assignment on leadership issues. The topic will be of the student's choice or the instructor can assist with examples of case studies.
  - (1) Read one outside article on some aspect of Leadership and submit a two-three page summary.
  - (2) The reading may be taken from any professional journals, periodicals, magazines, newspapers, books, etc. The reading does not need to relate directly to the military.
  - (3) The paper must contain: Source (name, author and date of book, magazine or periodical)  
Short summary of the article  
Discussion of how it impacts Leadership (positive or negative)
  - (4) The paper may be handwritten (must be legible) or typed in any format.
  - (5) Papers are due NLT 1200 on 13 December 2002.

c. Students will participate in a group practical exercise on leadership issues, values and ethics. The instructor will determine the composition of the group and assign the scenario for the exercise. The group practical exercise will include participation of each student in a 10-15 minute oral presentation/discussion.

d. Extra Credit.

- (1) Attendance is taken at least twice during the semester for an extra credit point assessed each time.
- (2) Two extra credit points can be earned for participation in the Mountain Patrol during the Grizzly Battalion Spring Field Training Exercise (26-27 Dec 02).
- (3) One point can be earned from attending any of the Soldier Stories presentations sponsored by the Department of Military Science and the Rocky Mountain Museum of Military History. Schedule will be posted as it becomes available. Presentations take place at Bldg #T310 at Fort Missoula.
- (4) Other credit can be earned through additional reading from my personal library.

7. **CONTRACTED CADET REQUIREMENTS:**

a. Cadets are required to attend Drill and Conditioning on Monday, Wednesday and Friday at 0630 in Schreiber Gym.

b. Wear BDUs or Class Bs to class on Tuesday.

c. Attendance and participation in the Fall FTX is mandatory unless excused by the PMS.

7. **COUNSELING/ADVISING:** Need assistance or just want to talk (I'll provide the coffee). My office is located in RM #104A, Schreiber Gym; telephone number is 243-2769(ARMY) or 4187; e-mail is [steve.webster@mso.umt.edu](mailto:steve.webster@mso.umt.edu). Home telephone is 626-0541. Office hours are 0600-1700 (*I'm in the Army all day*).

STEVEN R. WEBSTER  
MAJ, OD  
Assistant Professor of Military Science  
*"The Cool Dude Logistician"*

| Schreiber Gym #303 T/TH: 0810-0930 |   |  |
|------------------------------------|---|--|
| DATE                               | TOPIC   | REMARKS                                      |
| 3-Sep                              | Course Introduction & Overview                                  |  |
| 5-Sep                              | Definition & Elements of Leadership                             |  |
| 10-Sep                             | ROTC Overview   | Practical Exercise (Christmas Break)         |
| 12-Sep                             | Principles of Leadership  |  |
| 17-Sep                             | Principles of Leadership  |  |
| 19-Sep                             | Principles of Leadership  | Practical Exercise (COL Chamberlain)         |
| 24-Sep                             | BE-KNOW-DO: Professional Beliefs, Values & Ethics               |  |
| 26-Sep                             | Character of a Leader (BE)                                      |  |
| 1-Oct                              | Character of a Leader (BE)                                      |  |
| 3-Oct                              | Character of a Leader (BE)                                      |  |
| 5-Oct                              | <b>Big Sky Task Force Ranger Challenge Competition</b>          | <b>Nine Mile Ranger Station</b>              |
| 8-Oct                              | What A Leader Must Know (KNOW)                                  |  |
| 10-Oct                             | Leadership that Provides Direction (DO)                         |  |
| 14-Oct                             | <i>Last Day to Drop Classes</i>                                 |  |
| 15-Oct                             | Preliminary Marksmanship Instruction (PMI)                      |  |
| 17-Oct                             | Preliminary Marksmanship Instruction (PMI)                      |  |
| 22-Oct                             | <b>M16 Rifle Familiarization Range</b>                          | <b>Deer Creek Range (Transport provided)</b> |
| 24-Oct                             | <b>M16 Rifle Familiarization Range</b>                          | <b>Deer Creek Range (Transport provided)</b> |
| 26-27 Oct                          | <b>Grizzly Battalion Fall Field Training Exercise</b>           | <b>Lubrecht Forest</b>                       |
| 29-Oct                             | Rappel Training   |  |
| 31-Oct                             | <b>Rappel Course</b>  | <b>Social Science Building</b>               |
| 5-Nov                              | Weapon's Maintenance  |  |
| 7-Nov                              | Weapon's Maintenance  |  |
| 12-Nov                             | Mid-Term Review   |  |
| 14-Nov                             | <b>Mid-Term Exam</b>  |  |
| 19-Nov                             | Total Fitness Program   |  |
| 21-Nov                             | Customs and Traditions of the Military                          |  |
| 23-Nov                             | <b>MEETING #102</b>   | <b>POOR BOBCATS!</b>                         |
| 26-Nov                             | Leadership Styles   | <b>Thanksgiving Safety Briefing</b>          |
| 28-Nov                             | <b>No Class (Thanksgiving)</b>                                  |  |
| 3-Dec                              | Organizational Leadership                                       |  |
| 5-Dec                              | Officership and Professionalism                                 |  |
| 10-Dec                             | <b>Leadership from the Chief: JFK to Trickle Dick to Dubya!</b> | <b>Group Exercise</b>                        |
| 12-Dec                             | Final Exam Review   |  |
| 13-Dec                             | <b>Leadership Papers due</b>                                    | <b>NLT 1200 hrs</b>                          |
| 19-Dec                             | <b>Final Exam</b>   | <b>10:10-12:10</b>                           |
| 20-Dec                             | Commissioning   |  |